1	VERY BEST START IN LIFE WHERE CHILDREN ARE READY TO LEARN AND ENCOURAGED TO THRIVE AND DEVELOP	STARTING
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Area	Measuring outcomes against the priority	2015/16	2016/17	2017/18	RAG Rating	GM Average	England Average
T&G	Percentage of women smoking at time of delivery	15.9%	15.4%	15.8%	\Rightarrow	No data available	10.8%
Т	Low birth weight (<2500g) - live birth at term	3.2%			N/A	2.9%	2.79%
Т	Percenage of children achieving a good level of development (school readiness)	63.0%	66.0%	65.7%	₩	68.3%	71.5%
Т	Children Attending "Good" and "Outstanding" Early Years Settings	85.0%	93.0%	95.0%	\Leftrightarrow	94.4%	95.0%
Т	% of 2 Year Old Children Benefitting from Funded Early Education	73.0%	86.0%	85.0%	\Rightarrow	86.5%	72.0%
	Promote good parent infant mental health (indicator to be established)	_					

_	ASPIRATION AND HOPE THROUGH LEARNING AND MOVING WITH CONFIDENCE FROM CHILDHOOD TO ADULTHOOD	STARTING	ı
-	ASPIRATION AND HOPE THROUGH LEARNING AND MOVING WITH CONFIDENCE PROMICHIEDHOOD TO ADULTHOOD	LIVING	ı

Area	Measuring outcomes against the priority	2015/16	2016/17	2017/18	RAG Rating	GM Average	England Average
Т	Percentage of pupils achieving the expected standard at Key Stage 2 in reading, writing and mathematics	55.0%	60.0%	63.0%	企	64.6%	64.0%
Т	Average attainment 8 score per pupil (Key Stage 4)	49.2	44.8	43.9	\Leftrightarrow	45.2	44.3
Т	Average Progress 8 Score per Pupil	-0.13	-0.13	-0.16	\$	-0.17	-0.08
Т	Children attending "Good" and "Outstanding" Primary Schools	92.0%	93.0%	92.0%	\Leftrightarrow	88.6%	87.0%
Т	Children attending "Good" and "Outstanding" Secondary Schools	53.0%	53.0%	73.0%	企	68.0%	75.0%
Т	16 and 17 Year Olds in Education or Training, as at 31 December	91.8%	91.2%	92.4%	\$	91.4%	89.8%
Т	Percentage of pupils achieving the expected standard at Key Stage 1 in reading	70.0%	72.0%	73.0%	₩	73.4%	75.0%
Т	Percentage of pupils achieving the expected standard at Key Stage 2 in reading	68.0%	70.0%	73.0%	企	75.0%	75.0%
	Young people going onto further education (indicator to be determined)						
	Promote a whole system approach and improving wellbeing and resilience (indicator to be established)						

3	RESILIENT FAMILIES AND SUPPORTIVE NETWORKS TO PROTECT AND GROWN OUR YOUNG PEOPLE						
Area	Measuring outcomes against the priority	2015/16	2016/17	2017/18	RAG Rating	GM Average	England Average
Т	First Time Entrants into the Youth Justice System aged 10-17	468.1	405.6	229.4	⇧	250.95	295.1
Т	Percentage of Looked After Children Adopted in Year	14.0%	22.0%	12.0%	\triangle	13.2%	13.0%
Т	% of LAC with 3 or more placements in a 12 month period	9.0%	7.0%	8.0%	\Leftrightarrow	9.9%	9.0%
		Q1 18/19	Q2 18/19	Q3 18/19 (to date)			
Т	Children's Services Audits Rated Good or Outstanding	17.00%	28.67%	22.50%	₽	N/A	N/A
Т	Children's Services Audits Rated Inadequate	15.67%	9.67%	8.00%	⇔	N/A	N/A
	Early help intervention (indicator to be determined)						
	Reduce the impact of adverse childhood experiences (indicator to be established)						

4	OPPORTUNITIES FOR PEOPLE TO FULFILL THEIR POTENTIAL THROUGH WORK, SKILLS AND ENTERPRISE	STARTING	ı
4	OPPORTUNITIES FOR PEOPLE TO FULFILL THEIR POTENTIAL THROUGH WORK, SKILLS AND ENTERPRISE	LIVING	ı

Area	Measuring outcomes against the priority	2015/16	2016/17	2017/18	RAG Rating	GM Average	England Average
Т	Median Resident Earnings	£23,419	£24,289	£24,405	\Leftrightarrow	£26,819	£27,492
Т	% Working Age Population in Employment	71.0%	71.0%	72.6%	₿	72.8%	75.2%
Т	Working Age Population with at least Level 3 Skills	47.3%	46.1%		\Leftrightarrow	55.0%	54.2%
Т	Births of New Enterprises	885	855		4	23,590	339,345
Т	Number of Apprenticeships Started (All Levels)	2,720	2,650	2,050	\triangle	22,590	375,760
Т	Number of Apprenticeships Completed (All Levels)	1,420	1,450	1,400	₽	15,630	276,160
		2016	2017	2018			
Т	Jobs with Hourly Pay Below the Living Wage	28.90%	25.70%		企	21.80%	22%

5	MODERN INFRASTRUCTURE AND A SUSTAINABLE ENVIRONMENT THAT WORKS FOR ALL GENERATIONS AND FUTURE GENERATIONS						LIVING AGEING
Area	Measuring outcomes against the priority	2015/16	2016/17	2017/18	RAG Rating	GM Average	England Average
Т	Housing - Net Additional Dwellings	593	365	484	企	8961	222,194
Т	Additional Affordable Housing Supply (Completions)	83	102		企	1,367	22,885
Т	Median Broadband Speed (Fixed Connection) (MB/s)	17.9	23.2	38.5	企	40.8	35.0
Т	Percentage of household waste sent for reuse, recycling or composting	48.6%	52.8%	52.4%	\Leftrightarrow	41.7%	43.2%
Т	Collected household waste per person (kg)	309.5	310.9	299.5	企	360.7	409.5
	Improve air quality (incator to be determined)						
	Increase journeys by sustainable transport / non- car (indicator to be determined)						
	Increase access to public transport (indicator to be determined)						

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I	0	NURTURING OUR COMMUNITIES AND HAVING PRIDE IN OUR PEOPLE, OUR PLACE AND OUR SHARED HERITAGE	AGEING	l

Area	Indicator	2015/16	2016/17	2017/18	RAG Rating	GM Average	England Average
Т	Street Counts and Estimates of Rough Sleeping	14	19	43	Φ	268	4,751
Т	Public Protection Incidents (Domestic abuse reported incidents) per 1,000		23.5	35.4	Φ	N/A	N/A
		2016	2017	2018			
Т	Number of reported crimes per 1,000 population		130.8	138.7	Φ	147.2	N/A
Т	Number of recorded cases of anti-social behaviour per 1,000 population		49.4	31.7	企	28.9	N/A
Т	Number of participants taking part in cultural events (awaiting data)						
	Increase access, choice and control in emotional and mental self-care and wellbeing (indicator to be determined)						

7	LONGER AND HEALTHIER LIVES WITH GOOD MENTAL HEALTH THROUGH BETTER CHOICES AND REDUCING INEQUALITIES						LIVING AGEING
Area	Indicator	2015/16	2016/17	2017/18	RAG Rating	GM Average	England Average
Т	Smoking Prevalance in adults - current smokers	22.0%	21.7%	21.3%	₿	18.7%	17.2%
Т	Percentage of Physically Active Adults	63.4%	63.6%		\Leftrightarrow	64.3%	66.0%
Т	Rate of hospital admissions due to alcohol per 100,000	821	729		仓	679	636
		2013/15	2014/16	2015/17			
Т	Rate of Deaths related to Drug Misuse per 100,000	5.2	4.9	5.1	♦	6.2	4.3
		2016	2017	2018			
T & G	Good and Outstanding GP Practices	88.20%	100.00%	100.00%	\Leftrightarrow	96.50%	95.50%
•		2013/15	2014/16	2015/17			
Т	Healthy Life Expectancy at birth (Males)	56.4	57.7	58.1	\Leftrightarrow	60	63.4
Т	Healthy Life Expectancy at birth (Females)	58.8	58.3	57.6	\Leftrightarrow	60.4	63.8
	Improve the wellbeing for our population (indicator to be determined)						

8	INDEPENDENCE AND ACTIVITY IN OLDER AGE, AND DIGINITY AND CHOICE AT END OF LIFE						AGEING
Area	Indicator	2015/16	2016/17	2017/18	RAG Rating	GM Average	England Average
Т	Number of people helped to live at home and remain independent with support from Adult Services	2971	2977	2965	\Leftrightarrow	N/A	N/A
	Number of people supported outside the Social Care System with prevention based services.	8503	7795	7792	\Leftrightarrow	N/A	N/A
Т	Emergency hospital admissions due to falls in people aged 65+ per 100,000	2,318	2,143		企	2,398	2,114
		2016	2017	2018			
Т	Good and Outstanding Social Care Settings	38.20%	51.10%	70.20%	企	78.20%	83.10%
	Increase levels of self-care / social prescibing (awaiting data)						

9	CORPORATE RESILIENCE				GREAT PLACE VIBRANT ECONOMY	
Area	Indicator	2015/16	2016/17	2017/18	RAG Rating	
Т	% of local spend contracts	47.55%	43.95%	34.25%	♦	
Т	Number of calls to customer services	349,267	332,565	300,815	企	
Т	Number of transactions through the website / digital platforms					
Т	Number of apprentices employed by the Council / CCG					
Т	£ / % budget savings achieved					
Т	% council tax collected	94.17%	93.70%	93.42%	₿	
		Q4 17/18	Q1 18/19	Q2 18/19		
Т	Sickness Absence Rates (including schools)	1.5	1.2	1.3	₿	
Т	Sickness Absence Rates (excluding schools)	1.7	1.4	1.7	₿	
Т	Number of Formal Complaints per 10,000 population	46.9	39.18	45.2	4	
		2016	2017	2018		
Т	Number of Ombudsman Complaints or Enquiries	57	78	79	\Leftrightarrow	